Hospital		City / Town	County	Teaching Status [	1] Fiscal Yea	ar End Number	Number of Months Data	
Saints Memorial Medical Center		Lowell	Middlesex	Nonteaching	09 / 30	6		
Financial Performance Indicators	FY99	FY00	FY01	FY02	FY03 Q2	MA Industry Median FY03 Q2	NorthEast US Median FY01 [2]	
Profitability Operating Margin Non-Operating Margin Total Margin	2.41% 2.47% 4.88%	-1.53% 2.05% 0.52%	0.93% 2.34%	0.01% 1.62%	1.10% -0.52% 0.58%	0.4% -0.5%	not available	
Operating Surplus (Loss) Total Surplus (Loss)	\$2,131,000 \$4,318,000	(\$1,323,000) \$445,000	\$1,257,000 \$2,084,000	\$1,538,000 \$1,548,000	\$565,000 \$299,000			
<b>Liquidity</b> Current Ratio Days in Accounts Receivable Average Payment Period	1.99 52.90 77.82	1.70 48.47 83.52	47.48	47.74	1.62 45.38 68.82	52.3	1.64 60.4 65.9	
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [3]	1.75 8.89%	1.21 4.92%	1.44 7.27%				2.79 15.5%	
Other Total Net Assets Net Patient Service Revenue [4]	(\$8,096,000) \$83,683,000	(\$7,382,000) \$81,901,000	(\$7,180,000) \$85,782,000	(\$13,122,000) \$92,995,000	(\$12,135,000) \$50,077,000		 	

## FY03 Q2 Filing based on hospital's internal financial statements.

Data Sources: FY99 - FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 data drawn from DHCFP annual filing. FY03Q2 data drawn from DHCFP Quarterly Filing CAVEATS: FY99 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds. [2] Northeastern U.S. Median data from The "2003 Almanac of Hospital Financial & Operating Indicators". The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
- [3] Not applicable to Quarterly analysis due to shortened time frame.
- [4] Net Patient Service Revenue includes Premium Revenue.